## Council on Linkages Between Academia and Public Health Practice

Virtual Meeting September 16, 2024



## **Welcome to Our Zoom Meeting!**

- > Audio:
  - > Computer or phone
  - > Please keep your audio on mute when you are not speaking
- > Feel free to use the Chat box to share comments or questions
- > We are recording this meeting

## **Council on Linkages**

### Mission:

- > To improve the performance of individuals and organizations within public health by:
  - > Fostering, coordinating, and monitoring collaboration among the academic, public health practice, and healthcare communities
  - > Promoting public health education and training for health professionals throughout their careers
  - > Developing and advancing innovative strategies to build and strengthen public health infrastructure

## **Council on Linkages**













American College of Preventive Medicine physicians dedicated to prevention











Council of Public Health Nursing Organizations





























## **Agenda**

- Welcome and Overview of Agenda
- Approval of Minutes from June 24, 2024 Meeting
  - **Action Item:** Vote on Approval of Minutes
- Follow-Up from Vice Chair Discussion
- Public Health Advocacy Consensus Task Force
  - > Advisory Committee Member
- Rebuilding the Public Health Workforce
  - > CDC Public Health Infrastructure Center, Division of Workforce Development
- Core Competencies for Public Health Professionals
  - Usage of the Core Competencies
  - > Core Competencies Review Cycle
- Academic Health Department Learning Community
- Retention and Recruitment Learning Community
- Upcoming Conferences
  - > Open Forum: Next Generation
  - > Public Health Learning Forum: Workforce Development in Action
  - American Public Health Association Annual Meeting
- Other Business and Next Steps



## **Approval of Minutes from June 24, 2024 Meeting**

> Action Item: Vote on Approval of Minutes



## Follow-Up from Vice Chair Discussion

Ron Bialek, MPP, Council Director

## **Public Health Advocacy Consensus Task Force**

Amy Lee, MD, MPH, MBA, Council Chair

## **Endorsement of PH-ACT**

- Addition of the Council logo to the consensus webpage
- Designation of a representative to serve on the PH-ACT Advisory Committee (1 hour per quarter)
- > Providing occasional feedback
- > Promoting PH-ACT consensus efforts

# Rebuilding the Public Health Workforce: CDC Public Health Infrastructure Center, Division of Workforce Development

Ron Bialek, MPP, Council Director

Andrea Young, PhD, MS, Director, Division of Workforce Development, Public Health Infrastructure Center, CDC



### **Public Health Infrastructure Center**



## Division of Workforce Development: Overview of Programs and Services

Andrea Young, PhD, MS
Director, Division of Workforce Development

September 16, 2024

## **Division of Workforce Development (DWD)**



**BUSINESS MANAGEMENT ACTIVITY** 

LaTanya Elam, AA Program Management





COMMUNICATION

Teresa Smith, RN, BSN Associate Director for Communication





Erin Black, MS, MPH Associate Director for Policy, Partnerships, & Recruitment



CAPT David Hunter, MPH, MSW **Deputy Director** 



OFFICE OF THE DIRECTOR Andrea Young, PhD, MS **Acting Director** 



Wences Arvelo, MD, MSc **Acting Deputy** Director for Science



Heather Duncan, MPH Sr. Public Health Advisor



SCIENCE QUALITY & STRATEGY Marion Carter, PhD

Associate Director for Science



**EVALUATION** Cori Wigington, MPH Associate Director for Evaluation



IT & DATA SYSTEMS Rayfus Buckner Associate Director for IT & Data Systems



Donovan Newton Sr. Advisor for Policy, Partnerships, and Communications

**EDUCATION & TRAINING** SERVICES BRANCH



Gaby Benenson, MPH Chief



Thelma Williams Deputy Chief

**EPIDEMIOLOGY & LABORATORY WORKFORCE BRANCH** 



CAPT Eric Pevzner, PhD, MPH Chief



Beth Lee, BS Deputy Chief

FIELD SERVICES **WORKFORCE BRANCH** 





PUBLIC HEALTH **WORKFORCE BRANCH** 





Melonie Thomas, MBA Deputy Chief



## **Division Mission and Strategic Goals**

**Mission:** Improve health outcomes through a diverse, flexible, and highly trained public health workforce



Maximize DWD's potential for achieving impact

## **DWD Fellowships Create Pathways to Public Health Careers**





















## DWD Training Services Upskill the Current Public Health Workforce

- >1.6 million CDC TRAIN learners
- CDC course providers listed over 2,600 courses in FY23



#### **Announcements**



CDC Learning Connection Newsletter

Administrator CDC

May 6, 2024

The CDC Learning Connection helps public health and healthcare professionals stay informed about quality trainings from CDC, other federal agencies, and federally funded partners. Each month, we feature trainings and promote them via a newsletter, social media, and partner outreach.

Subscribe to our newsletter! Visit the <u>CDC Learning Connection</u> and enter your email in the newsletter box below the monthly featured trainings. You



## **CDC Learning Connection**

- Free training promotion service available to CDC partners
- Connected to CDC TRAIN to find trainings and receive CEs
- CDC Learning Connection newsletter delivered to over 676,000 recipients
  - 13% increase from FY22
  - Highest number of recipients among CDC newsletters



## **DWD Strategic Leadership and Partnerships Address Workforce Priorities**

















Public Health Workforce Research Center

## HRSA-CDC Public Health Workforce Research Center



EVALUATION

EVALUATE THE
ROLE(S) OF PUBLIC
HEALTH
OCCUPATIONS IN
DELIVERING
PROGRAMS.



#### **INVESTIGATION**

INVESTIGATE THE
PUBLIC HEALTH
WORKFORCE
COMPOSITION, DATA,
NEEDS, SUFFICIENCY,
AND DISTRIBUTION.



#### **ASSESSMENT**

ASSESS THE PUBLIC
HEALTH
WORKFORCE
DEVELOPMENT
METHODS FOCUSING
ON RECRUITMENT
AND TRAINING
MODELS AND THE
OUTLOOK AND
ANALYTICS FOR
WORKFORCE
NEEDS.



#### **IMPLEMENTATION**

CONDUCT
IMPLEMENTATION
SCIENTIFIC
RESEARCH,
INCLUDING
IDENTIFYING
EVIDENCE-INFORMED
STRATEGIES AND
INTERVENTIONS.

The findings and conclusions in this report are those of the authors and do not necessarily represent the official position of the U. S. Centers for Disease Control and Prevention.



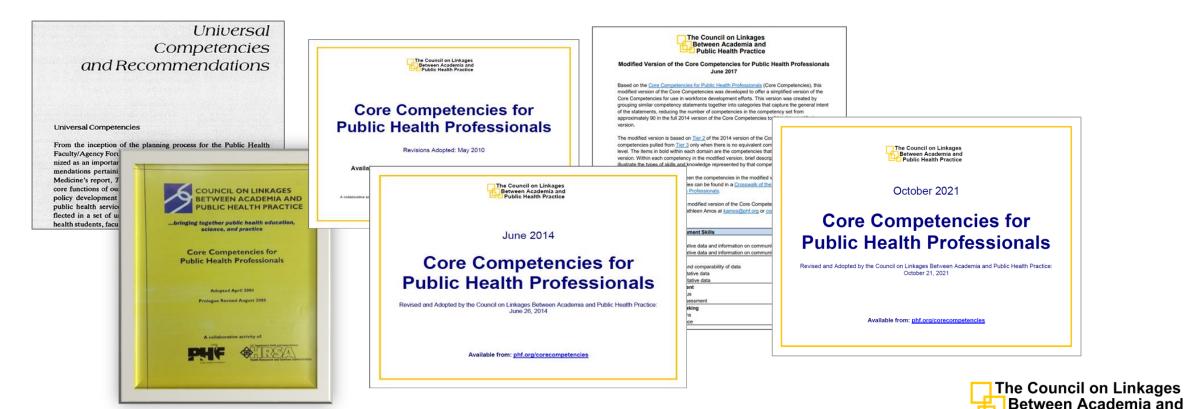
## **Core Competencies for Public Health Professionals**

Amy Lee, MD, MPH, MBA, Council Chair Kathleen Amos, MLIS, Council Assistant Director



## **Core Competencies for Public Health Professionals**

Consensus set of foundational or crosscutting knowledge and skills for public health professionals



**Public Health Practice** 

## **Core Competencies Use**

- > Used by:
  - > ~80% of state health departments
  - > ~60% of tribal health organizations
  - > ~55% of local health departments
  - > ~25% of territorial health departments
  - > ~90% of academic public healthfocused programs

- Used in developing:
  - > Job descriptions
  - > Performance objectives
  - Workforce competency/needs assessments
  - > Education and training
  - > Workforce development plans
  - Discipline-specific competency sets



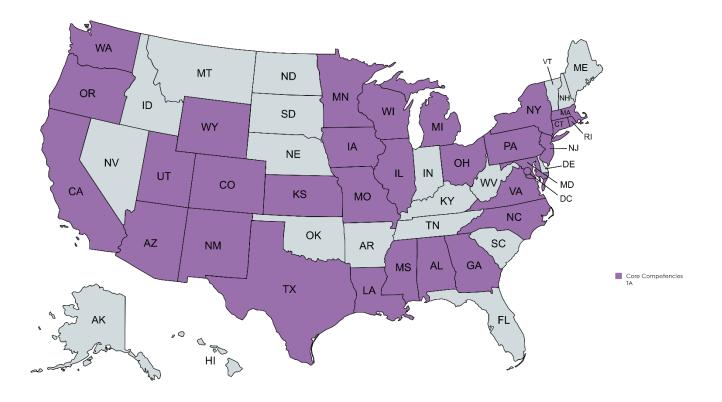
## **National Initiatives**

- > Healthy People 2030
  - ➤ Public Health Infrastructure Objectives: Increase the proportion of state/local/tribal/territorial public health agencies that use Core Competencies for Public Health Professionals in continuing education for personnel
- Accreditation
  - ➤ PHAB Domain 8/Standard 8.2: Build a competent public health workforce and leadership that practices cultural humility
  - ➤ CEPH: Core Competencies were used in developing foundational competencies for accreditation criteria
- TRAIN Learning Network
  - Course providers can select competencies aligned with their courses and learners can search by competencies to build their knowledge and skills
- 10 Essential Public Health Services



## Core Competencies TA (Since Oct. 2021)

> 100 requests, serving organizations in 29 states, DC, Canada, China, Tanzania, United Arab Emirates, and United Kingdom



## **Core Competencies Resources and Tools**

#### **Programs**

About the TRAIN Learning Network

Academic Health
Department Learning
Community

Antibiotic Stewardship

**CDC Learning Connection** 

The Community Guide

Core Competencies for Public Health Professionals

Council on Linkages Between Academia and Public Health Practice

Drinking Water Program Improvement

Driver Diagrams to Improve Population Health

E-learning Institute Fellowship

Future of Population Health Award

Future of Public Health Award

The Guide to Community Preventive Services

HOSA – Future Health Professionals

**Immunization Center** 

Increasing Use of Oral Health Care

Lead Poisoning Prevention

#### **Core Competencies Tools**



#### Overview

The Core Competencies for Public Health Professionals (Core Competencies) are a consensus set of foundational or crosscutting knowledge and skills for the broad practice of public health. These competencies support workforce development within public health and can help public health organizations prepare for accreditation, meet training needs,

and improve performance. Competencies can be integrated

into public health practice to enhance workforce development planning, workforce training, and performance evaluation, among other activities. Tools to assist public health professionals and organizations with using the Core Competencies in their workforce development efforts are provided below.

Please Note: Resources and tools are being developed and updated using the 2021 version of the Core Competencies. As these tools are completed, they will be available below. Access to resources and tools for the 2014 version of the Core Competencies is still available.

#### Understanding the 2021 Core Competencies

- · Core Competencies for Public Health Professionals
- Domain Definitions
- Putting the Core Competencies for Public Health Professionals into Practice
- Crosswalk of the 2021 and 2014 Core Competencies for Public Health Professionals
- The Relationship Between the Core Competencies for Public Health Professionals,
   10 Essential Public Health Services, and Foundational Public Health Services

#### **Workforce Development Tools**

- Competency Assessments for Public Health Professionals (2021, Modified, 2014, and 2010 versions)
- Determining Essential Core Competencies for Public Health Jobs: A Prioritization Process (2021 Core Competencies)
- 3-Step Competency Prioritization Sequence
- Competency-Based Workforce Development Plans
- Competency-Based Job Descriptions
- Competency to Curriculum Toolkit



## **Hearing from Council Members**

Use of the Core Competencies for Public Health Professionals



## **Discussion of Core Competencies Review Cycle**

## **Academic Health Department Learning Community**

Bill Keck, MD, MPH, AHD Learning Community Chair Kathleen Amos, MLIS, Council Assistant Director



## **Helping AHD Partnerships Grow**



- National community of practitioners, educators, and researchers exploring AHD partnerships
- > >1,500 members

### Variety of Activities:

- Examples and stories of AHD partnerships
- Webinars by and about AHD partnerships
- > Partnership agreements
- Listserv
- Technical assistance

## **Training and Conferences**

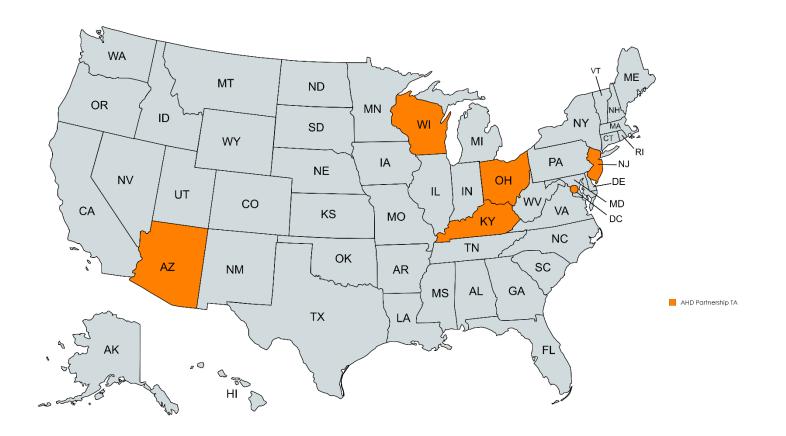
- Tennessee Department of Health Academic Practice Linkages Symposium 2024
- > 2024 Public Health Learning Forum
- > APHA 2024 Annual Meeting

## **Webinars**

- > AHD Webinar Series
  - ➤ Upcoming: AHD Webinar Training Plan in TRAIN
- > CDC AHD Partnerships Seminar (September 2024)

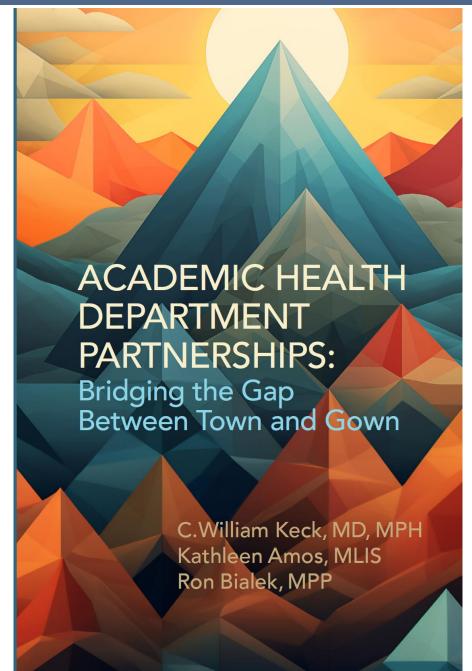
## **AHD Learning Community TA (Since June 2024)**

> 8 requests, serving organizations in 5 states, DC, and Kenya



## **New Resource**

Academic Health Department Partnerships: Bridging the Gap Between Town and Gown





## Retention and Recruitment Learning Community

Terry Brandenburg, MBA, MPH, Retention and Recruitment Workgroup Chair

Mayela Arana, MPH, Senior Program Manager, Workforce Development, PHF



## **Retention and Recruitment Learning Community**

## **Purpose**

- > Foster a collaborative environment for sharing effective strategies, highlighting successes, and discussing current challenges related to retention and recruitment in governmental public health
- Provide a platform for participants committed to supporting health departments in meeting their workforce needs

## **R&R Workgroup Progress**

#### **Focus Areas**

- Organizational Culture, Workplace Environment, & Employee Experience
- > Professional Development
- Human Resource Policies & Processes
- Academic Health Department Partnerships
- Workforce Pathways & Recruitment

#### **Potential Activities**

- Webinars
- > Podcasts
- Blog posts
- Social media engagement
- Development of tools and resources
- Interactive storytelling

### **Resources and Tools**

- Development of Retention and Recruitment Toolkit:
  - > Toolkit in progress with guidance from the Workgroup
  - > Resource will be available on the Council website
  - ➤ Valuable starting point for Learning Community and others in public health workforce
- > Planning for Learning Community Launch:
  - > Target launch by the end of the year
  - > Updates to be shared via Council on Linkages Update

## **Upcoming Conferences**

Kathleen Amos, MLIS, Council Assistant Director Mayela Arana, MPH, Senior Program Manager, Workforce Development, PHF

## Conferences

- > Open Forum: Next Generation
  - > September 18-20, 2024, in Chicago, IL
  - ➤ Retention and Recruitment in Governmental Public Health (September 19, 2024 from 8:15-9:15am CST)
- > Public Health Learning Forum: Workforce Development in Action
  - > October 15-18, 2024, Virtual

## PUBLIC HEALTH LEARNING FORUM: WORKFORCE DEVELOPMENT IN ACTION

#### SCHEDULE AT A GLANCE



#### TUESDAY, OCTOBER 15, 2024

1-2:30 PM ET Opening Panel: State and Local Health Departments

**Working Together for Workforce Development** 

Ron Bialek & Steven Stack

3-4 PM ET Introduction to Public Health Workforce

Development

Ron Bialek, Sonja Armbruster, & Grace Davis

#### WEDNESDAY, OCTOBER 16, 2024

1-2:30 PM ET Organizational Culture and Tribal Public Health

Mona Zuffante

3-4 PM ET Assessing Workforce Capacity Needs

Carol Moehrle, Les Beitsch, & Matt Stefanak

#### THURSDAY, OCTOBER 17, 2024

1-2:30 PM ET Enhancing Capacity Through Academic Health

**Department Partnerships** 

Kathleen Amos, Christine Beluk, & Sarah

Worthington

3-4 PM ET Fostering Equitable, Inclusive, Diverse, and Justice-

Centered Practices: The Kansas Department of

**Health and Environment Experience** 

Jade Ramsdell

#### FRIDAY, OCTOBER 18, 2024

1-2:30 PM ET Using the Core Competencies for Public Health

Professionals & TRAIN Learning Network for

**Workforce Development** 

Mayela Arana & Jennifer Harmon

3-4 PM ET Closing Session: Celebrating the Public Health

Workforce & Taking Action

Ron Bialek

Learn more and register by following the QR code



## Conferences

- > American Public Health Association Annual Meeting
  - > October 27-30, 2024 in Minneapolis, MN
  - ➤ Supporting Retention and Recruitment of the Public Health Workforce: The Role of the Council on Linkages Between Academia and Public Health Practice (Sunday, October 27, 2024 from 2:30-4pm CST)
  - ➤ Academic Health Department (AHD) Roundtable (Monday, October 28, 2024 from 10:30am-12pm CST)

## **Other Business and Next Steps**

## **Thank You!**

Questions: Mayela Arana at marana@phf.org